# The True Cost of Becoming Aerospace Accredited

### **Heat Treater**

**Furnaces North America** 

Tuesday October 7th 2014

10:30-11am

**Bob Hill** 

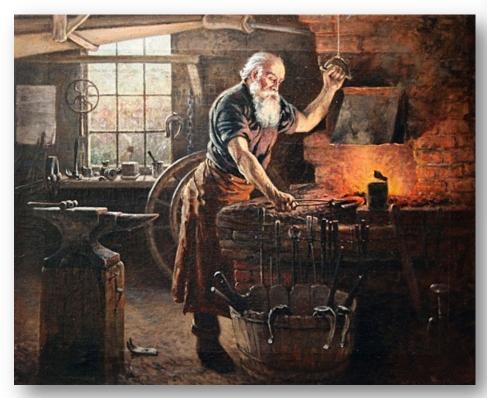
President

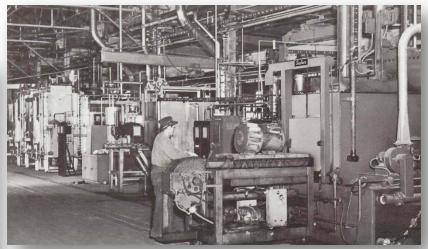
**Solar Atmospheres of Western PA** 



**SCILAR** ATMOSPHERES OF WESTERN PENNSYLVANIA

### Heat Treatment of Yesterday





Courtesy of Surface Combustion



### Heat Treatment of Today

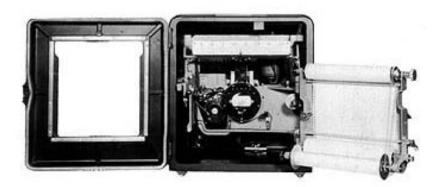




Courtesy of Surface Combustion



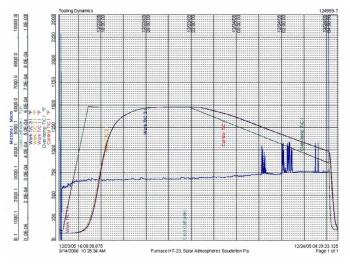
### Instrumentation of Yesterday...







### Instrumentation of Today...



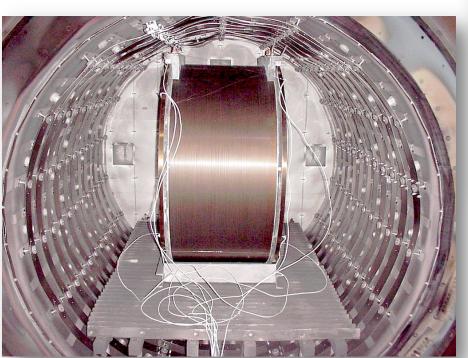


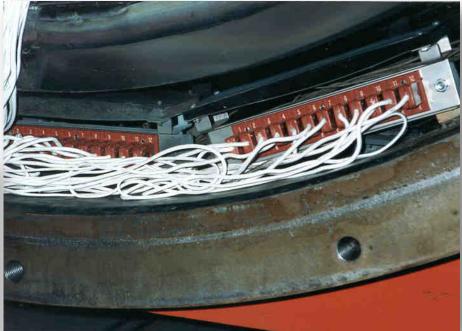


# Pyrometric Tools of Yesterday



# Pyrometric Tools of Today







### Today Quality Accreditations are Driving Perfection

30 Industria	Certificate #: 122073-0 Registration
Hermitage, Pennsyl	
They have demonstrated conformance and are awar	REGISTRATION
in the Scope of Accreditation to the revision	
AS7102 for He	SRI Quality System
Expiration Date: July 31, 2003 Certificate No. 0260 Issued: August 27, 2002	Shi System Registrar
William G. Wagner PRI Managing Director	Having been audited in accordance with the requirements of ISO 9002:1994 - ANSUASQC Q9002-1994, Steel Related Industries Quality System Registrar, Inc., Wexford, Pennsylvania, USA, hereby
	Solar Atmospheres Inc.
	Solar Atmospheres of Western PA 30 Industrial Road
	Hermitage, Pennsylvania, USA
	The conditions for maintaining this certificate of registration are set forth in the SRI registration agreements R20.3 and R20.4.
NADCAP	Scope of ISO 9002:1994 registration: "Commercial vacuum heat treating and brazing services.
	Initial date of SRI Registration: August 22, 2002. Current registration period: August 22, 2002 through December 13, 2003.
	Signed for SRI:
150	

In accordance with SAE Aerospace Standard AS7003, to the revision in effect at the time of

the audit, this certificate is granted by the authority of the National Aerospace and Defense Contractors Accreditation Program (NADCAP) Management Council to:

Solar Atmospheres of Western Pennsylvania

Boeing

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			Supplier Audit Re Initial Qualification		
	CON	aucled for	initial Qualificati	ON A	udit
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		Approval	· ·		
port Date	SAR Number			- SAR Status	
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Supplier	Solar Atmospi	heres	in	itiator	Ken Gaston
Contact	679465	~	Ad	dress	PO Box 516
Contact	MIKE JOHNS	ON			M/C S1021385
Telephone	724-982-0660	EXT 222		elephone	St. Louis, MO 63166 USA 314-234-5048
	124-302-0000	LA1 223	- i eich	Atone	314-234-6048
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FNA 2014

on #: 1816-02

RvC

grants to:

August 22, 2002

#### The Heat Treater's Bible (Including Aerospace)

AMS 2750E

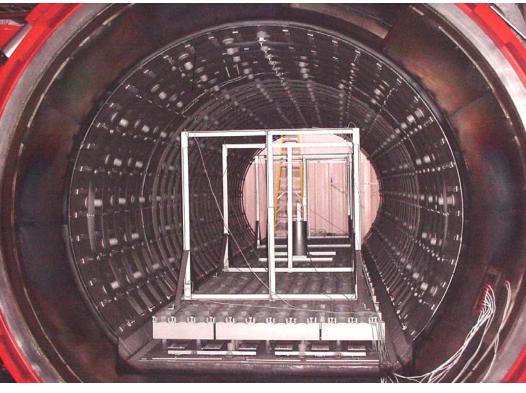
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### **Temperature Uniformity Surveys**

• Validates the proper functioning & limitations of any heat treat furnace



700°F +3.13°F / -2.99°F 1000°F +5.37°F / -0°F 1200°F +3.02°F / -1.29°F 1500°F +3.58°F / -2.29°F 1800°F +4.75°F / -1.38°F 2000°F +4.82°F / -2.3°F

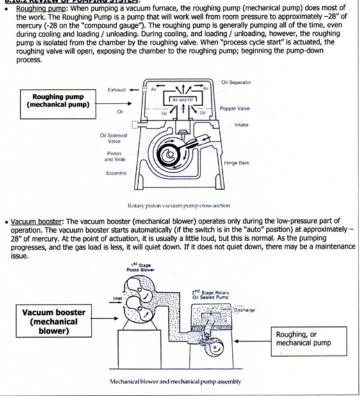


# **Operator Training Programs**

 Detailed procedures, records, and statements of limitations regarding personnel

SOLAR	HEAT TREAT OPERATOR TRAINING PROGRAM	Approved by: Mike Moyer	C.6.2.1
ATMÖSPHERES	1969 Clearview Rd Souderton Pa 18964	Revision: A	Dated: 3/7/03

#### 6.10.2 REVIEW OF PUMPING SYSTEM



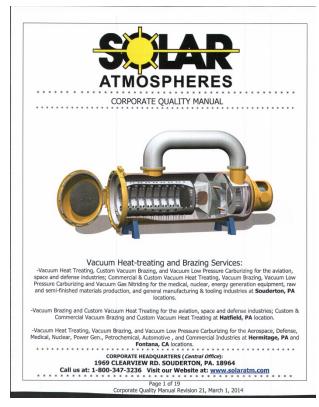
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# Procedures:

- Equipment Capability
- Pyrometry
- Furnace Operations
- Preventative Maintenance
- Contract Review
- Technical Instructions to shop floor
- Testing and Reporting Results
- Non Conformances
- Control of Records





# Purchasing

- Control of critical supplies
  - T/C's
  - Specialty Gases
  - Capital Equipment
- Control the purchase of Heat Treating Services
  - Proper Flow down of Information

#### 7.4 PURCHASING:

<u>7.4.1 PURCHASING PROCESS</u>: Solar Atmospheres maintains a documented procedure (**Solar Atmospheres B.7.4**) to ensure that purchased "critical" products and services conform to relevant requirements. Critical products and services are products and services that must conform to customer specification/requirements, and/or have an impact on the quality of Solar Atmospheres' process. The extent of control applied to the product/service (and supplier) shall depend on the impact on product realization and quality.

Solar Atmospheres shall maintain responsibility for the quality of products and services purchased from suppliers, including customer-designated sources.

Suppliers to Solar Atmospheres shall be chosen and evaluated on their demonstrated ability to provide products / services in accordance with purchasing requirements. Criteria for selection and evaluation shall be established. Evaluations shall be performed and the results documented and maintained per 4.2.4. Solar Atmospheres shall:

- a. maintain a list of approved suppliers including the scope of approval and approval status,
- review the performance of suppliers yearly, and use the results of the review to help establish the level of control imposed on the supplier,
- c. define what actions will be taken if and when a supplier fails to meet requirements,
- d. use (and require suppliers to use) only customer-approved special process suppliers,
- e. define the process, responsibilities, and authority for the supplier approval status, changes to the supplier's approval status, and controlled use of any supplier based on their status,
- f. determine and manage the risk associated with using the supplier.



# **AMS Specifications**

 Complete and well vetted documents that control the heat treatment of most metals in a uniform and well tested environment





# Value Added Support Services





# The Cost of Quality is Not Cheap!



#### Yearly Costs of Nadcap /AS/ISO Quality • 5 Quality FTE's \$450K \$150K **TUS Costs** Procedural Costs Bake Outs (bi monthly) \$550K Leak Up Rates (weekly) \$550K \$10K Calibrations • Third Party Audit Costs (travel) \$20K Additional Thermocouple costs \$83K \$150K Additional Testing Equipment Level III NDT Consultant \$11K **IT Related Costs** \$10K Total Costs = \$1,984,000 (approx. 13% of total sales)



# This Does Not Include Auditing Costs Associated with Primes

- Airbus
- Boeing
- Lockheed
- GE
- Honeywell
- Safran
- Pratt & Whitney

- UTC Aerospace
- Space X
- Northrup Grumman
- Hamilton Sundstrand
- Parker Aerospace
- Sikorsky
- Rolls Royce

Not to Mention Sub Primes



# This Does Not Include Supply Chain Requirement Costs:

- ITAR / EAR Registrations
- Exostar Registrations
- EDI (Electronic Data Interchange)
- Barcode Scanning
- Training:
  - SCA (Source Certifying Agent)
  - CHTR (Certified Heat Treating Representatives)
  - DQR (Designated Quality Representative)



# My Opinion:

### Heat Treat Accreditations are NOT going away!



# Today's Heat Treating Market

• North American MTI Commericals

- Nadcap Accredited = 52 out of 269

• North American Captives and Commericals

- Nadcap Accredited = 492



# The Ultimate Goal of an Aerospace Engineer is to increase passenger safety



Aerospace (Airline Passenger Safety Trends)



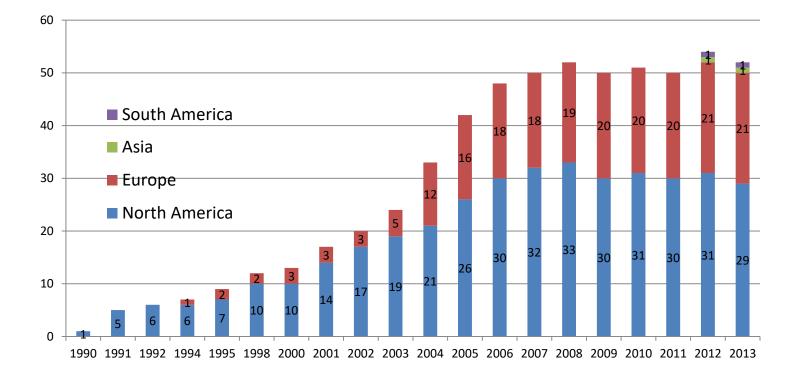
Revision Date: 30 August 2013

\*Data from Aviation Safety Network and NTSB

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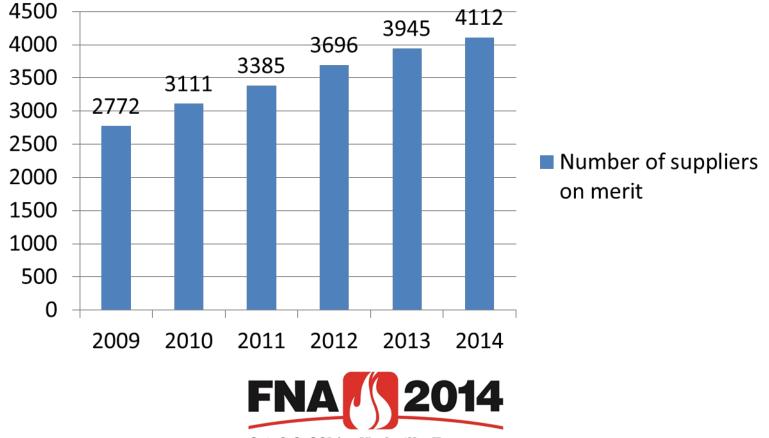


# Nadcap Global Recognition

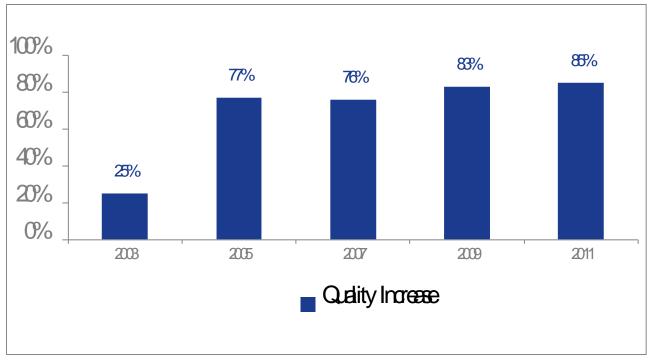




# Nadcap Evidence of Increasing Quality



# Nadcap Positive Supplier Feedback



\*2011 SSC Supplier Survey\*



# Nadcap Improved Performance

In your experience, to what extent has Nadcap affected your				
	Decreased	No effect	Increased	
Scrap Rates?	35%	64%	1%	
Rework Rates?	41%	56%	3%	
Escape Rates?	44%	55%	1%	

#### \*2011 SSC Supplier Survey\*



# Nadcap Improved Commercial Opportunity

In your experience, to what extent has Nadcap affected your				
	Decreased	No effect	Increased	
Sales / Ability to attract new business?	4%	42%	54%	

\*2011 SSC Supplier Survey\*



# Other Industries are Joining In...

# **Med Accred**



# Top Ten Keys to Quality & Compliance

- 1) Minimize Employee Turnover
- 2) Know the PRI checklist by memory
- 3) Take copious notes on the checklist & save it for next audit
- 4) Have every employee perform an internal audit on a job
- 5) Scrutinize every aerospace job prior to shipping
- 6) Attend the Nadcap annual meetings in October
- 7) Plan preparation meetings 6 months prior to your audit. Don't procrastinate!
- 8) Review past findings & make sure they are not repeated
- 9) Top management must lead this effort!
- 10) Network with other Heat Treaters



## THE MTI IS HERE TO HELP YOU!

Questions? Bob Hill bobh@solarwpa.com



